



Introduction

TOMI **AMBERLA**



DIRECTOR

Head of Fibre Processing **Practice Cluster**

> **AFRY Management** Consulting

WE HAVE

19,000

Employees globally (as of 2024)

WE HAVE NET SALES OF

2.4 bn

euros in 2024

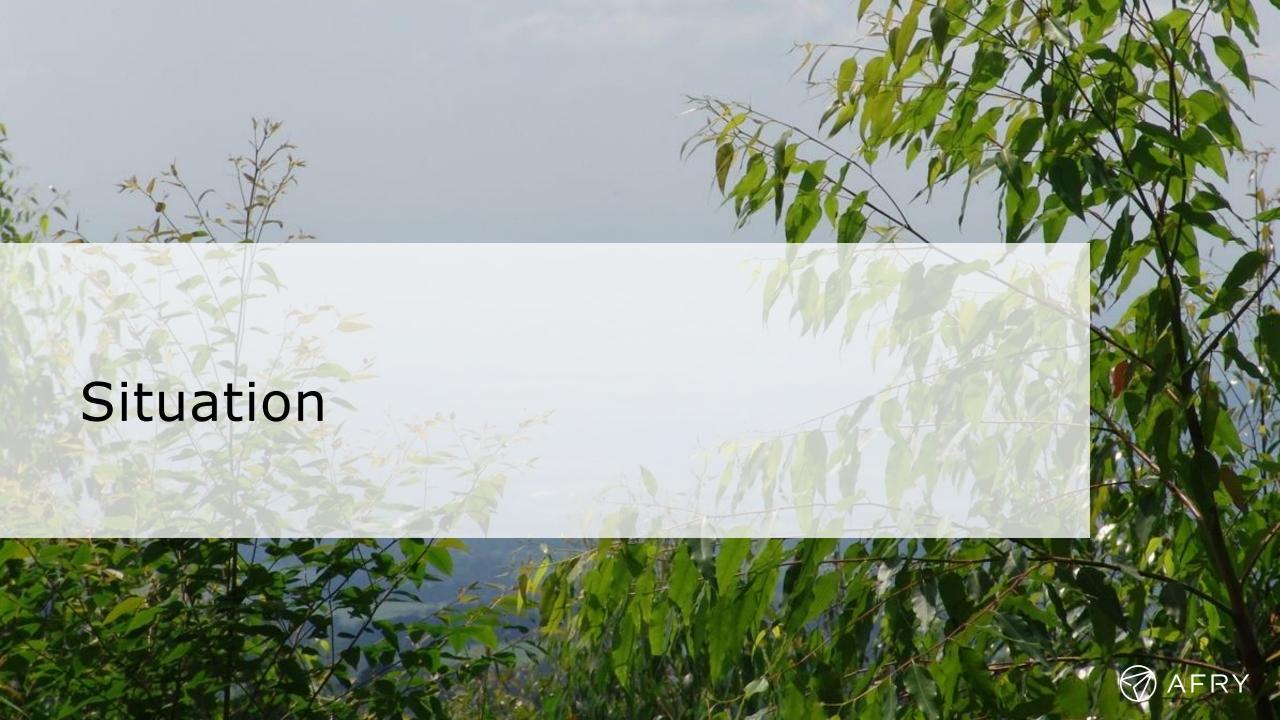
NUMBER OF COUNTRIES WITH OFFICES

>50

NUMBER OF COUNTRIES WITH PROJECTS

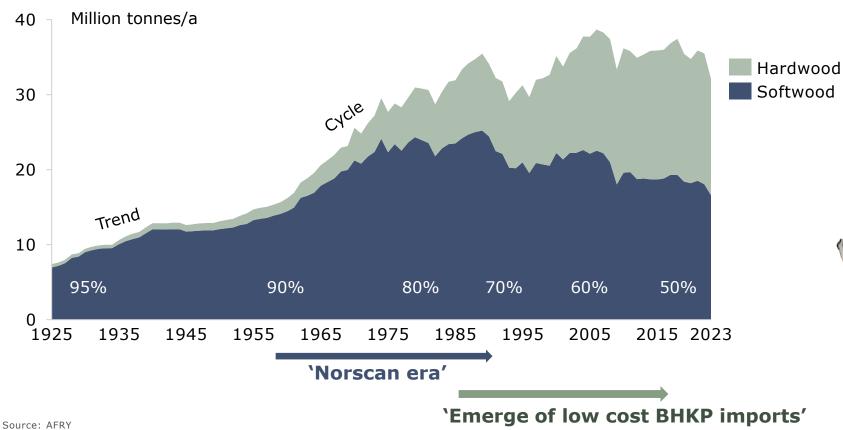
>100





Pulp industry in constant evolution..

CHEMICAL WOOD PULP¹ CONSUMPTION IN EUROPE 1925-2023



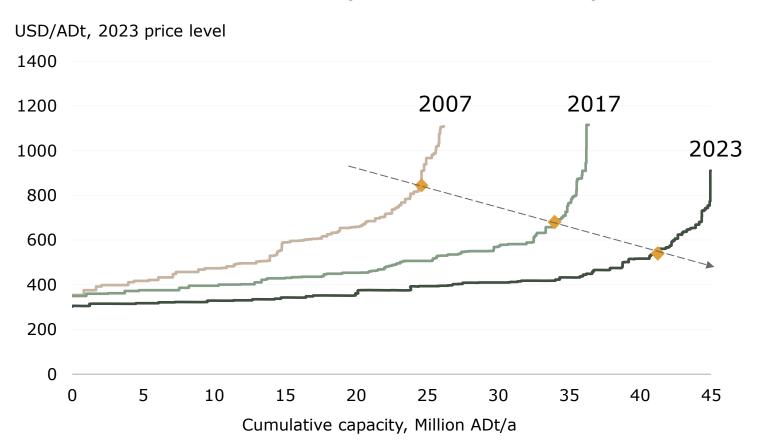


¹⁾ Includes BSKP, BHKP, UKP, Sulphite and Dissolving pulp

^{6 2025-05-15 |} COPYRIGHT AFRY AB | MILAN | TOMI AMBERLA

...with continuous changes in the industry structure

MARKET BHKP GLOBAL COST CURVE (DELIVERED TO SHANGHAI) - HISTORICAL DEVELOPMENT



Cost and price differential between market BHKP and BSKP edging up

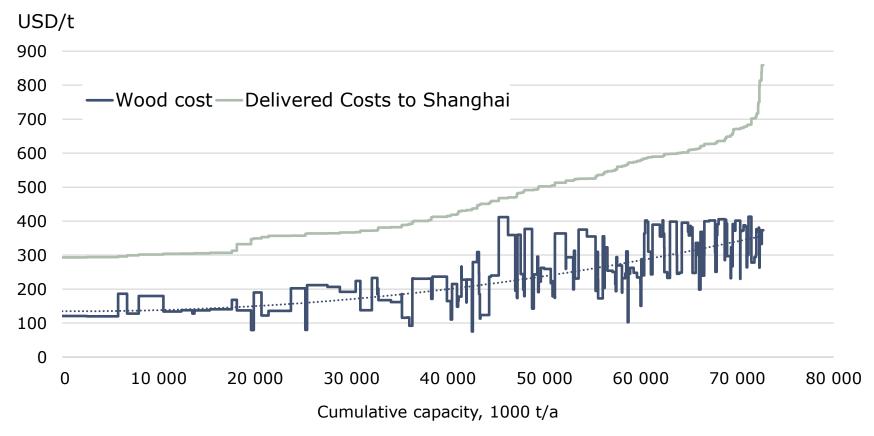
Elevated wood costs hitting BSKP in particular – adding another layer to the challenge in the recent years

Source: AFRY



Wood costs play significant role across the value chain

GLOBAL MARKET BKP - TOTAL CASH COSTS VS. WOOD COSTS



Source: AFRY

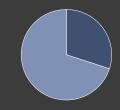
8 2025-05-15 | COPYRIGHT AFRY AB | MILAN | TOMI AMBERLA

Share of wood costs in...

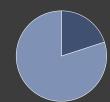




TISSUE PAPER (VF)



TOILET TISSUE (VF)





More demand for pulp – Where is the wood?

GLOBAL WOOD PULP PRODUCTION OUTLOOK GLOBAL PULPWOOD DEMAND OUTLOOK Million tonnes Million m³ Hardwood Hardwood Softwood Softwood +1.6% +136 843 +36 211 707 175 51% 49% China 49% 51% South America Other 2023 2035 2023 2035

Source: AFRY

9 2025-05-15 | COPYRIGHT AFRY AB | MILAN | TOMI AMBERLA





COMPLICATION

Wood availability affects the implementation of new pulp projects but also impacts the competitiveness of existing mills



PRIMARY EXAMPLES

Forest fires and damages in North America

Sustainable long-term harvesting levels debated in Nordics

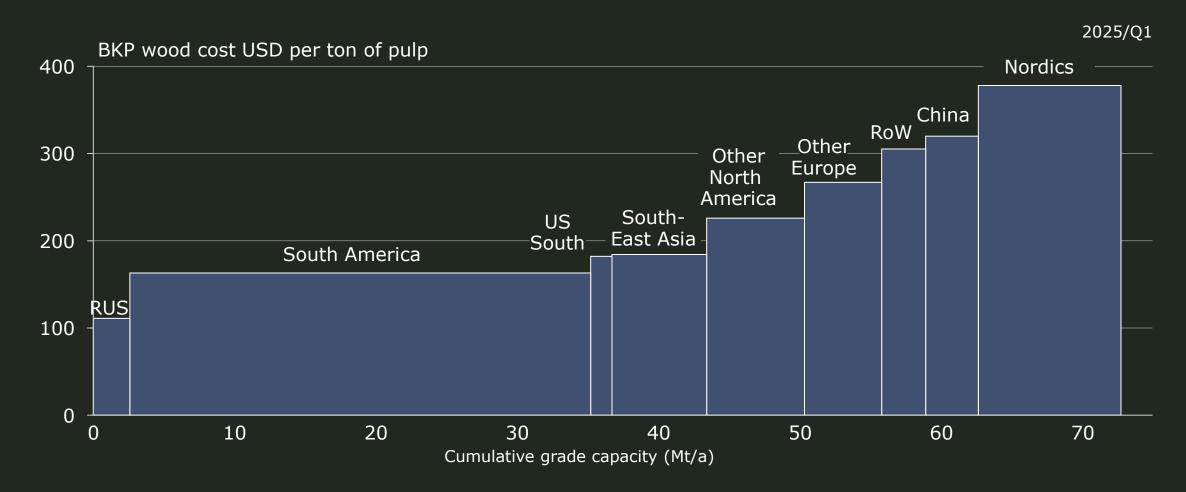
Restricted access to global markets from Russia

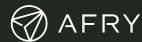
Limited plantation expansions in optimal areas in South America



COMPLICATION

Wood costs at different levels globally

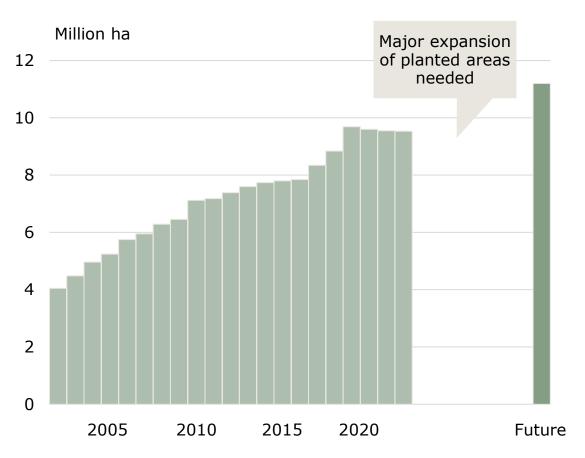




COMPLICATION - SOUTH AMERICA

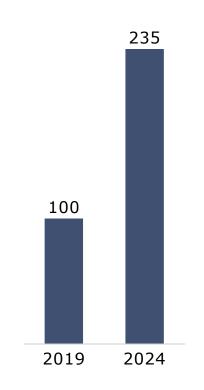
Plantation expansion not synchronised with industrial growth plans

PLANTATION FOREST AREA IN BRAZIL

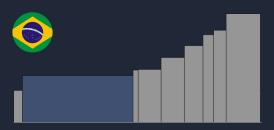


FOREST LAND PRICE

Index Central Brazil



South America



Major need to expand forest plantation areas in Brazil...

...amid steeply increased forest land prices

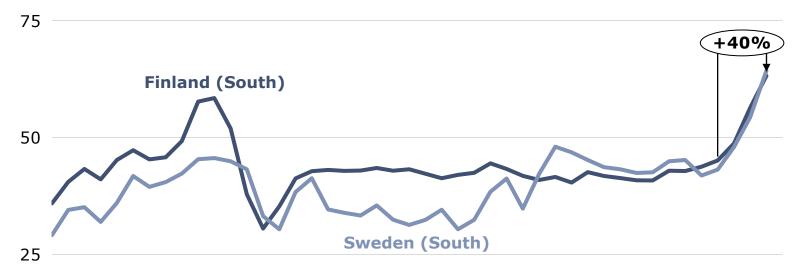


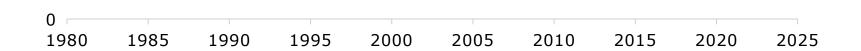
COMPLICATION - NORDICS

Wood balance extremely tight in the Nordics

DEVELOPMENT OF DELIVERED AT-MILL COST OF PULPWOOD (SPRUCE)

EUR/m³sob, nominal





Nordics



Pulpwood imports from Russia disappeared from the market...

...increasing competition with energy wood...

...resulting in steeply elevating wood costs

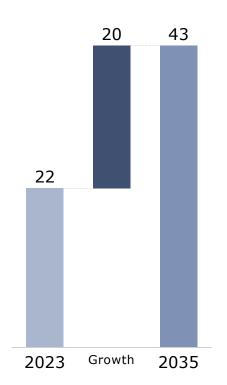


COMPLICATION - CHINA

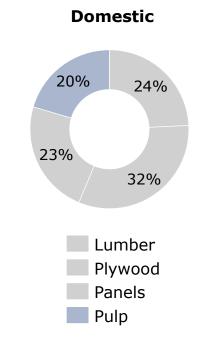
Pulp integration in China developing fast

PULP PRODUCTION¹ **GROWTH IN CHINA**

Million tons

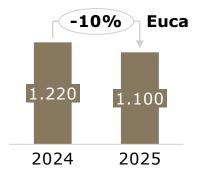


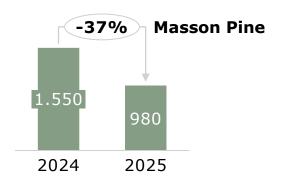
DEMAND FOR HW LOGS AND CHIPS IN CHINA



DOMESTIC WOODCHIPS PRICES IN CHINA

BDMT in CNY





China



China further expanding integrated pulp production

Domestic wood released from real estate and construction sectors at lower price...

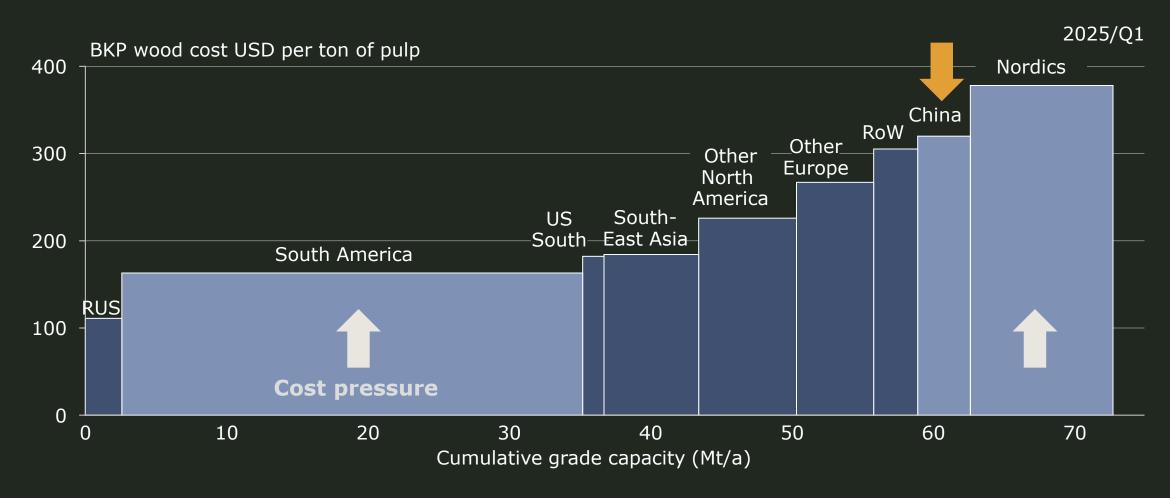
...but for how long?



¹⁾ Includes all virgin woodpulp grades

COMPLICATION

Cost pressure up (wood), while price pressure down (China)



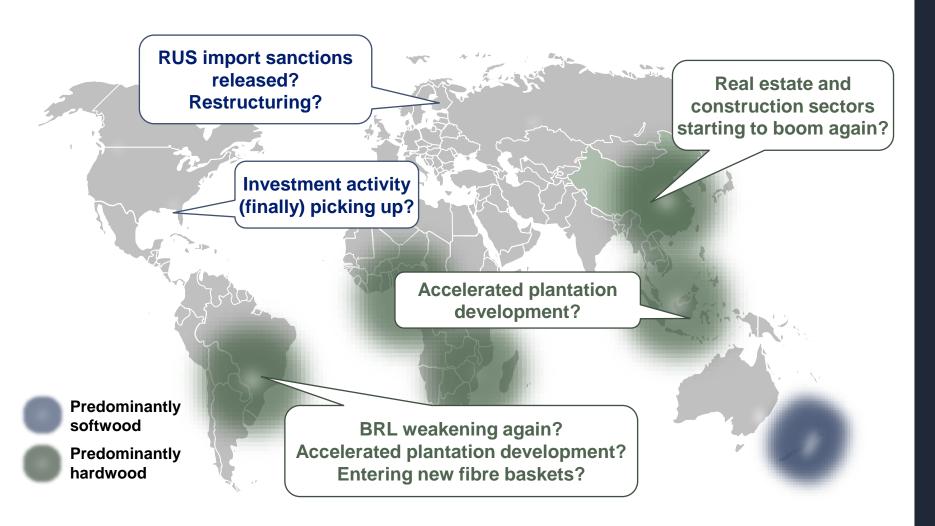


What Next?



WHAT NEXT

Things may turn around - again



Things can be subject to change...

...and more wood can be mobilized at lower cost than today

But we need to also be prepared for potential industry transformation...

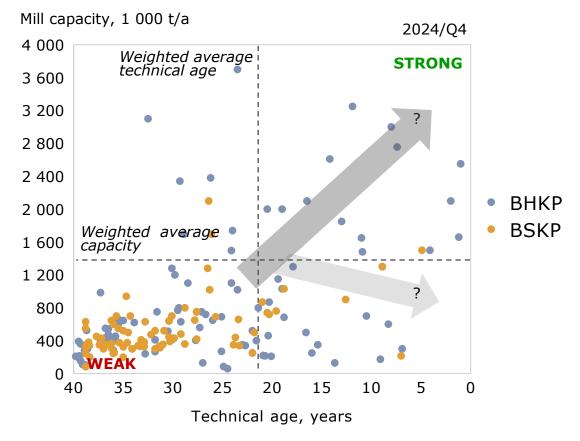


WHAT NEXT

Potential transformation implications

- Economies of scale reconsidered
- Integration to pulp production
- High-yield pulp 're-invented'
- Alternative virgin fibres explored

BKP INDUSTRY STRUCTURE





Final remarks

- Demand for pulp continues to grow
- Supply remains challenged by access to low-cost capital, land and wood
- Expect changing business landscape as the resources are getting scarce
- Prepare for continued industry transformation and increasing volatility
- Implement mitigation measures for resilience against the volatility

